

Press Release

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For Immediate Release

DOMAN BUILDING MATERIALS GROUP LTD. COMPLETES ACQUISITION OF SOUTHEAST FOREST PRODUCTS TREATED ASSETS

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VANCOUVER, **Canada** – March 1, 2024 – Doman Building Materials Group Ltd. ("Doman" or "the Company") (TSX:DBM) today announced that a wholly owned subsidiary in the United States doing business as Doman Lumber has acquired two lumber pressure treating plants, related equipment and the business (the "Plants") formerly owned by Southeast Forest Products Treated, Ltd. in Richmond, Indiana and near Birmingham, Alabama (the "Acquisition").

The Plants are strategically located near existing Doman Lumber facilities, significantly expanding, and complementing our suite of central US offerings and newly accessing additional southern and eastern US markets, with minimal geographical overlap. The Acquisition adds approximately 300 million board feet of annual treating capacity to the Doman Lumber platform.

"We are very excited with this Acquisition. The Plants complement our central US operations and strengthen our footprint by introducing coverage in eight new states, including the strong southeastern US markets and select Eastern states. This strategic acquisition exemplifies our strategy of adding scale and volume to our US operations in pressure treated lumber and specialty wood products, headquartered in Dallas," said Amar Doman, Chairman and CEO of Doman. "The Acquisition is very much in-line with our growth strategy and consistent with our view of value for what we are purchasing, and value creation for shareholders as we look forward to working on our integration efforts as we have done with previous opportunities. We are very excited to welcome our new employees to the Doman Group of Companies."

The purchase price for the Acquisition was paid in cash and fully funded by Doman's cash-on-hand. No shares will be issued in connection with the purchase. The Company expects the Acquisition to be accretive to earnings in the current fiscal year and in-line with its vision and overall growth strategy.

About Doman Building Materials Group Ltd.

Founded in 1989, Doman is headquartered in Vancouver, British Columbia, and trades on the Toronto Stock Exchange under the symbol DBM.

As Canada's only fully integrated national distributor in the building materials and related products sector, Doman operates several distinct divisions with multiple treating plants, planing and specialty facilities and distribution centres coast-to-coast in all major cities across Canada and select locations across the United States.

Strategically located across Canada, Doman Building Materials Canada operates distribution centres coast-to-coast, and Doman Treated Wood Canada operates multiple treating plants near major cities; headquartered in Dallas, Texas, Doman Lumber operates 19 treating plants, two specialty planing mills and five specialty sawmills located in eight states, distributing, producing and treating lumber, fencing and building material servicing the central U.S.; Doman Building Materials USA and Doman Treated Wood USA serve the U.S. west coast with multiple locations in California and Oregon; and in the state of Hawaii the Honsador Building Products Group services 14 locations across all the islands. The Company's Canadian operations also include ownership and management of private timberlands and forest licenses, and agricultural post-peeling and pressure treating through its Doman Timber operations. For additional information on Doman Building Materials Group Ltd., please refer to the Company's filings on SEDAR+ and the Company's website www.domanbm.com

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Certain statements in this press release may constitute "forward-looking" statements. When used in this press release, forwardlooking statements often but not always, can be identified by the use of forward-looking words such as, including but not limited to, "may", "will", "would", "should", "expect", "believe", "plan", "intend", "anticipate", "predict", "remain", "estimate", "potential", "forecast", "budget", "schedule", "continue", "could", "might", "project", "targeting", "future" and other similar terminology or the negative or inverse of such words or terminology. Forward-looking information in this news release includes, without limitation, statements with respect to the expected financial performance of the Plants and their integration into the Company's existing business: the ultimate impact (express or implied) of: a) fluctuations in commodity and construction materials pricing; b) the performance of recently acquired businesses; and c) the ongoing impact of COVID-19, if any, on the Company's operational and financial results and on consumer behavior and economic activity, including but not limited to the Company's operations and financial results, which impact is difficult to estimate or quantify as it will depend on, inter alia, the duration of the contagion, the impact of government policies, and the pace of economic recovery. These forward-looking statements reflect the current expectations of Doman's management regarding future events and operating performance, but involve other known and unknown or unpredictable risks, uncertainties and other factors which may cause actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Such forward-looking statements should therefore be construed in the light of such factors. Actual events could differ materially from those projected herein and depend on a number of factors. These factors include but are not limited to those set out in the Company's annual information form dated March 31, 2023, and other public filings. By their nature, forward-looking statements involve risk and uncertainty because they relate to events and depend on circumstances that will occur in the future. In addition, a number of material factors or assumptions were utilized or applied in making the forwardlooking statements, and may include, but are not limited to, assumptions regarding the performance of the Canadian and U.S. economies, the relative stability of or level of interest rates, exchange rates, volatility of commodity prices, availability or more limited availability of access to equity and debt capital markets to fund, at acceptable costs, Doman's future growth plans, the implementation and success of the integration of Doman's acquisitions and customer and supplier retention, the ability of Doman to refinance its debts as they mature, the Canadian and United States housing and building materials markets; the direct and indirect effect of the U.S. housing market and economy; exchange rate fluctuations between the Canadian and US dollar; retention of key personnel; Doman's ability to sustain its level of sales and earnings margins; Doman's ability to grow its business long term and to manage its growth; Doman's management information systems upon which it is dependent are not impaired or compromised by breaches of Doman's cybersecurity; Doman's insurance is sufficient to cover losses that may occur as a result of its operations; international trade and tariff risks, political risks, the amount of Doman's cash flow from operations; tax laws; and the extent of Doman's future acquisitions and capital spending requirements or planning as well as the general level of economic activity, in Canada and the U.S., and abroad, discretionary spending and unemployment levels; the effect of general economic conditions, including market demand for Doman's products, and prices for such products; the effect of forestry, land use, environmental and other governmental regulations; and the risk of losses from fires, floods and other natural disasters and unemployment levels. There is a risk that some or all of these assumptions may prove to be incorrect. These and other factors could cause or contribute to actual results differing materially from those contemplated by forward-looking statements. Accordingly, readers should not place undue reliance on any forward-looking statements or information. These forward-looking statements speak only as of the date of this press release. We caution that the foregoing factors that may affect future results are not exhaustive. When relying on our forward-looking statements to make decisions with respect to Doman, investors and others should carefully consider the foregoing factors and other uncertainties and potential events. Neither Doman nor any of its associates or directors, officers, partners, affiliates, or advisers, provides any representation, assurance or guarantee that the occurrence of the events expressed or implied in any forward-looking statements in these communications will actually occur. You are cautioned not to place undue reliance on these forward-looking statements. Except as required by applicable securities laws and legal or regulatory obligations, Doman is not under any obligation, and expressly disclaims any intention or obligation, to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.